

Case Study By:  
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# AGILE DELIVERY FOR SCALABLE SUPPLY CHAIN PLATFORM



# AGENDA

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Business Context & Objectives

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Solution Scope & NFRs

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Target Architecture

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Agile Delivery Strategy

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Delivery Organization & Resource Model

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Estimation & Capacity Planning

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Engineering & Delivery Framework

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Governance, Risks & Assumptions

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Engagement Model

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Key Takeaways

# CONTEXT & OBJECTIVES

**Objective:**

Design a scalable digital supply chain platform enabling suppliers, operators, and logistics partners to manage inventory, orders, and deliveries with real-time visibility.

**In Scope**

- Supply chain platform (web & mobile)
- Inventory & order management
- Supplier integration
- Analytics dashboards

**Out of Scope**

- Supplier ERP changes
- Logistics internal systems
- Hardware/infrastructure changes

# SCOPE & NON-FUNCTIONAL REQUIREMENTS

## Functional Scope

The platform will deliver **an end-to-end digital solution for managing supplier onboarding, inventory visibility, order processing, and delivery tracking across web and mobile channels**, allowing businesses to oversee inventory, orders, and deliveries via both web and mobile interfaces.

Authorized business users will have the capability to **initiate and oversee orders with multiple third-party suppliers**, covering the entire order lifecycle within the platform.

The system will **streamline inventory control, order processing, and product tracking**, offering real-time insights into product availability and delivery progress.

A data platform will facilitate the **gathering, analysis, and reporting of operational data** to enhance demand and supply planning, support decision-making, and improve operational efficiency.

Additionally, the solution will provide **near real-time monitoring and operational analytics**, empowering production teams to effectively oversee platform health and perf.

## Non-Functional Requirements

**Performance** – API response time < **2 seconds** under normal load; validated through performance testing.

**Usability** – **Responsive web and mobile interfaces** supporting consistent experience across devices.

**Security** – **RBAC-based access control** with complete **audit trail** for all data operations.

**Availability** – Platform designed for **99.99% uptime SLA** with continuous access during business operations.

**Scalability** – **Auto-scaling services** to handle varying workloads without manual intervention.

**Maintainability** – **Centralized logging and diagnostics** to enable faster issue identification and resolution.

**Supportability** – **Real-time monitoring and alerts** for application and infrastructure health.

**Extensibility** – **Modular architecture** allowing new services or integrations without impacting existing functionality.

# AGILE DELIVERY PLAN



## Discovery & Architecture (3 Weeks)

**Objective:** Understand current platform and define architecture & MVP scope. Use of **Generative AI** to analyze existing system, legacy APIs, data models and documentation.

### Deliverables

- Current system assessment
- Target architecture definition
- Product backlog creation
- NFR validation
- DevOps & environment setup

## Platform Foundation (Sprint 1-2)

**Goal:** Establish core platform capabilities.

### Sprint 1

User authentication & RBAC

Web application framework

Core API framework

Supplier onboarding

### Sprint 2

Supplier management

Inventory management

Order creation workflow

Initial database setup

### Deliverable

👉 Core platform ready

## MVP Delivery (Sprints 3-4)

**Goal:** Deliver first usable supply chain platform.

### Sprint 3

Inventory workflows

Order lifecycle tracking

Supplier catalog integration

Notifications (basic)

### Sprint 4

Shipment tracking

Web portal enhancements

Supplier API integration

Operational dashboards

### Deliverable

👉 MVP Release (End of Sprint 4)

## Mobile & Integrations (Sprints 5-6)

**Goal:** Expand access and external integrations.

### Sprint 5

Android application

Supplier API integrations

Order tracking improvements

Notification improvements

### Sprint 6

Logistics partner integration

Shipment tracking enhancements

Notification improvements

Notification improvements

### Deliverable

👉 Multi-channel supply chain platform

## Scalability & Reliability (Sprints 7-8)

**Goal:** Improve platform scalability and operational maturity.

### Sprint 7

Event-driven messaging

Performance optimization

Auto-scaling setup

### Sprint 8

Monitoring & observability

Security enhancements

Integration hardening

### Deliverable

👉 Enterprise-grade scalable platform

## Data & Insights (Sprints 9-10)

**Goal:** Enable analytics and operational insights.

### Sprint 9

Data pipelines

Reporting services

Demand-supply analytics

Advanced analytics

### Sprint 10

Power BI dashboards

Operational KPIs

Advanced analytics

### Deliverable

👉 Supply chain analytics & insights

## Production Readiness

**Goal:** Prepare platform for production rollout.

### Activities

Performance & load testing

Disaster recovery validation

Security validation

Production deployment preparation

Documentation & knowledge transfer

### Deliverable

👉 Production-ready platform

# SOLUTION ARCHITECTURE OVERVIEW

## 1 Experience Layer – Multi-Channel Access

Platform supports:

- iOS (Swift)
- Android (Kotlin)
- Web Portal (ReactJS)

Clients interact through REST APIs ensuring consistent logic and secure access across devices.

👉 UI remains thin — business logic resides in APIs.

## 2 Secure API Layer (.NET Core)

Central gateway for all client interactions.

- SSO authentication through Azure AD
- Role-based access control
- Request validation and API governance
- Centralized audit logging

Routes validated requests to backend services.

👉 Controls access, security, and API governance.

## 3 Business Services Layer

Modular domain services handling core supply-chain processes.

- Inventory Service
- Order Management
- Supplier Integration
- Tracking Service

Services communicate via standard APIs.

👉 Business logic centralized and independently scalable.

## 4 Integration Layer

Handles communication with external platforms.

- Supplier Systems
- SAP Cloud
- Logistics Platforms

Connectors isolate external dependencies from internal services.

👉 External failures do not impact core services.

## 5 Data Platform

Supports operational data and analytics.

- SQL Server / PostgreSQL – transactional data
- Python pipelines – data processing
- Power BI dashboards – reporting

👉 Operational and analytical workloads separated.

## 6 Cloud & DevOps Foundation (Azure)

Provides the underlying platform capabilities.

- Azure App Services / Containers
- CI/CD pipelines (Azure DevOps)
- Monitoring & Observability
- Auto-scaling infrastructure

👉 Supports SLA, performance, and operational resilience.

# ARCHITECTURE BENEFITS & WORKFLOW

## Scalable Microservices

Independent services (Inventory, Orders, Supplier, Tracking) scale without impacting the full platform.

## Secure API Access

API Gateway + SSO enable authentication, rate limiting, and controlled access.

## Real-Time Visibility

Event-driven messaging supports near real-time inventory and order lifecycle updates.

## High Availability Architecture

Azure deployment with containerization enables auto-scaling and 99.99% SLA resilience.

## Loose External Integrations

Supplier, SAP, and logistics systems isolated through integration services.

## Data & Analytics Optimization

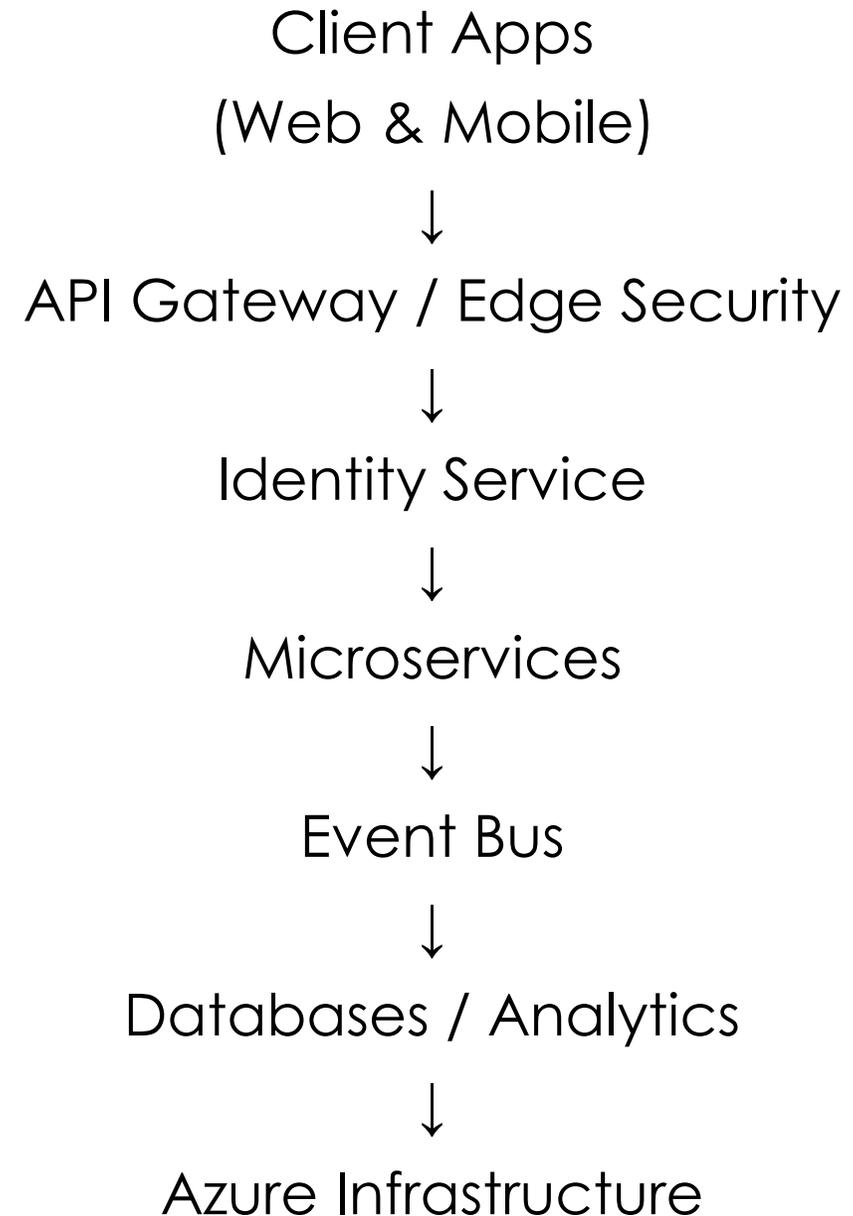
Transactional systems separated from analytics pipelines (PowerBI insights).

## Operational Observability

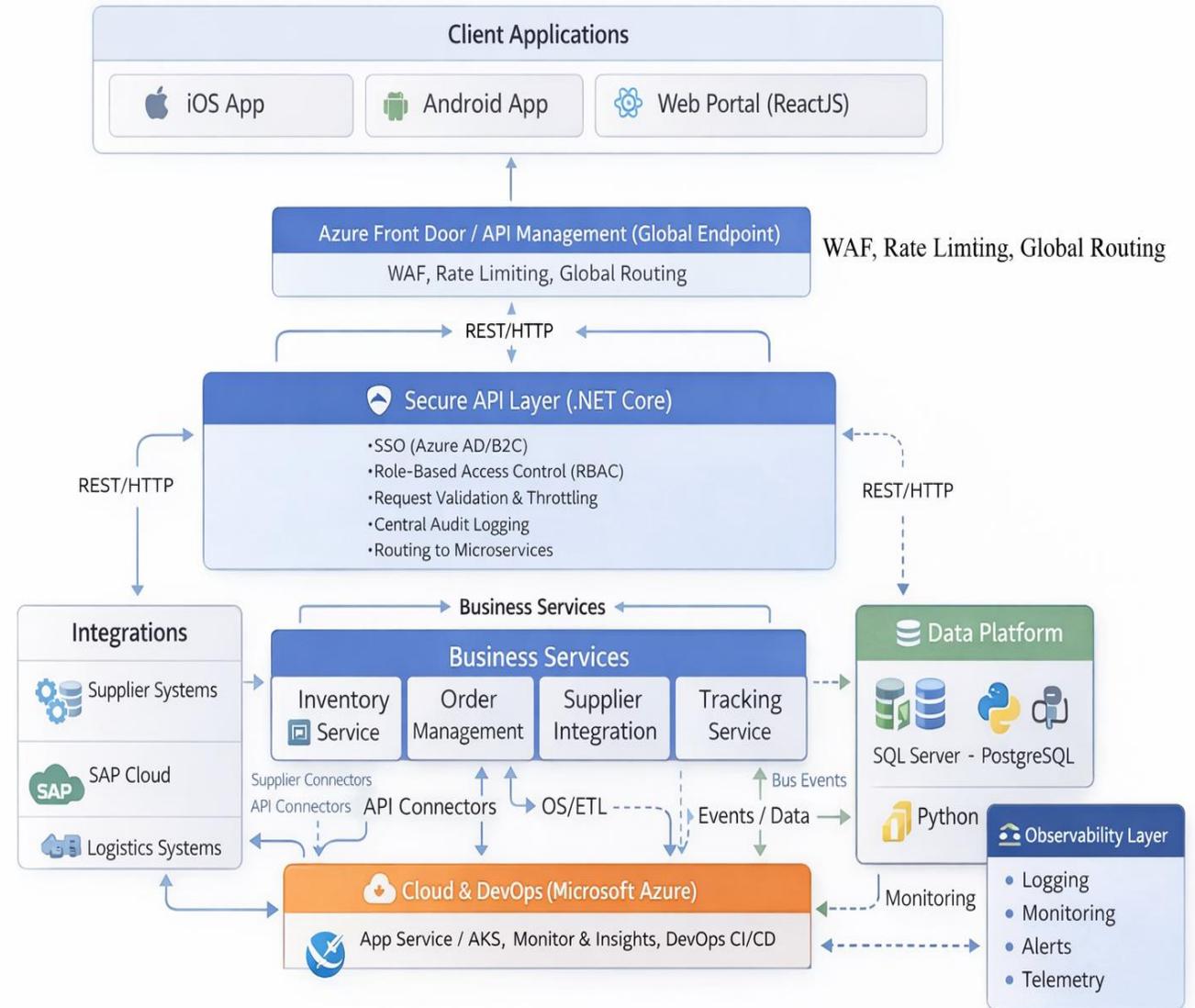
Centralized monitoring, logging, and alerting for faster issue resolution.

## Extensible Platform Design

API-first modular design enabling easy addition of suppliers and capabilities.



# REFERENCE ARCHITECTURE



# SCRUM RHYTHM



## Sprint Planning

Define sprint goal and commit stories based on team capacity.



## Daily Standups

15-minute sync to track progress, blockers, and dependencies.



## Backlog Refinement

Mid-sprint grooming to prepare upcoming work items.

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## Artifacts

- ✓ Product backlog
- ✓ Sprint backlog
- ✓ Release roadmap

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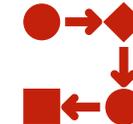
## Key Delivery Metrics

- ✓ Sprint Velocity
- ✓ Sprint Burndown
- ✓ Defect Leakage
- ✓ Lead Time / Cycle Time



## Sprint Review

Demo completed features to stakeholders for feedback.



## Retrospective

Identify improvements to increase delivery efficiency.

# DEFINITION OF READY & DONE

## Definition of Ready

Story enters sprint only if:

- Business workflow identified
- NFR expectations defined
- API contract agreed
- External dependencies validated
- Data & monitoring impacts assessed

## Definition of Done

Story completed only when:

- Feature validated (Web + Mobile)
- API performance benchmark met
- Security & RBAC verified
- Integration tests passed
- Monitoring dashboards updated
- No critical defects

## Operational Controls

**SLA Gate** – performance validation

**Observability Gate** – structured logs & alerts

**Data Integrity Gate** – reporting consistency

**Platform Consistency** – Web & Mobile parity

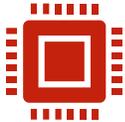
👉 Backlog baseline established during Sprint-0 with scope changes managed through backlog reprioritization within fixed delivery capacity.

# ENGINEERING EXCELLENCE & DELIVERY ACCELERATION



## Day-0 Delivery Enablement

Architecture baseline finalized  
Dev/QA environments & CI/CD ready  
MVP backlog refined  
Integration access validated



## Toolchain

Azure DevOps  
Git  
PowerBI  
Monitoring tools



## Generative AI Engineering

AI assisted code generation  
Automated test case generation  
Code review and defect detection  
Documentation generation



## CI/CD Pipeline

Build →  
Test →  
Security scan →  
Deploy



## Reliability & Monitoring

API monitoring  
Observability (Logging, Metrics, Alerts)



## Test Pyramid

70% Unit  
20% Integration  
10% UI

# PROJECT GOVERNANCE & RESOURCE LOADING

## Delivery Team Structure

Role	# of Resources
Delivery Manager	1
Solution Architect	1
Scrum Master	2
Tech Leads	3
Backend Engineers	5
Frontend Engineers	4
Mobile Engineers	3
Business Analysts	2
QA Engineers	4
DevOps Engineers	2
Data Analyst	1
<b>Total</b>	<b>28</b>

(5 Delivery Pods comprising of backend, frontend, mobile, QA & DevOps)

## RACI Matrix

Activity	Delivery Manager	Solution Architect	Product Owner	Scrum Master	Engineering
Architecture decisions	A	R	C	C	C
Backlog prioritization	C	C	R	C	I
Sprint planning	C	C	R	R	A
Delivery execution	A	C	C	R	R
Release approval	A	R	C	C	C

Legend:  
 R = Responsible  
 A = Accountable  
 C = Consulted  
 I = Informed

## Governance Cadence

### Daily

Scrum ceremonies  
 Scrum of Scrums

### Weekly

Status report (WSR)  
 Sprint metrics review

### Monthly

Client governance (MBR)  
 Delivery & financial health review

### Release Checkpoints

Architecture review  
 Go-live readiness

# MVP DELIVERY POD STRUCTURE

## Pod 1 Web Platform (MVP Core)

### Focus

Core supply chain workflows

### Team

Tech Lead (1)

Backend Engineers (2)

Frontend Engineer (1)

QA Engineer (1)

### Scope

Supplier onboarding

Inventory management

Order lifecycle

Core Platform APIs

## Pod 2 – Web Platform (MVP Extensions)

### Focus

Completing MVP user workflows

### Team

Tech Lead (1)

Backend Engineers (1)

Frontend Engineer (1)

QA Engineer (1)

### Scope

Shipment tracking

Supplier integrations

Web portal UX

Notifications

## Pod 3 – Mobile Enablement

### Focus

Mobile application enablement for supply chain workflows

### Team

Tech Lead (1)

Mobile Engineers (2)

QA Engineer (1)

### Scope

Shipment tracking

Supplier integrations

Web portal experience

Notifications

## Pod 4 – Platform Engineering

### Focus

External system integration and platform infrastructure enablement.

### Team

Backend Engineer (1)

DevOps Engineers (2)

QA Engineer (1)

### Scope

Supplier Integration APIs

SAP / logistics integrations

CI/CD pipelines

Infrastructure automation

## Pod 5 – Data & Analytics

### Focus

Operational analytics and data-driven supply chain insights.

### Team

Data Analyst (1)

Frontend Engineer (1)

Mobile Engineer (1)

Backend Engineer (1)

### Scope

Data pipelines

Reporting services

Power BI dashboards

Operational insights

MVP Delivery Pods : Scrum Master (1)

Platform Expansion Pods : Scrum Master (1)

**Shared Program Governance:** Delivery Manager (1), Solution Architect (1), Business Analysts (2)

👉 MVP delivered by end of Sprint 4

👉 Pods 1–2 focus on MVP delivery while Pods 3–5 build platform capabilities enabling rapid post-MVP expansion.

# WORK BREAKDOWN STRUCTURE (WBS)

## 1. Discovery & Architecture

- Current platform assessment
- Target architecture definition
- Product backlog creation
- DevOps environment setup

## 2. Platform Foundation

- Authentication & RBAC
- Core API framework
- Web application framework

## 3. Integration Layer

- Supplier API integrations
- SAP cloud integration
- Logistics system integration

## 4. Supplier & User Onboarding

- Supplier registration workflows
- Catalog integration
- User role management

## 5. Inventory & Order Management

- Inventory tracking
- Order lifecycle workflows
- Shipment tracking

## 6. Mobile Applications

- Android application
- iOS application

## 7. Data & Analytics Platform

- Data pipelines
- Reporting services
- Power BI dashboards

## 8. Quality Engineering

- Unit testing
- Integration testing
- Automation framework

## 9. DevOps & Deployment

- CI/CD pipeline implementation
- Infrastructure automation
- Monitoring & observability

## 10. Production Readiness

- Performance testing
- Disaster recovery validation
- Security validation
- Production deployment

# PROGRAM ESTIMATION & DELIVERY CAPACITY

## Estimates

Workstream (Module)	Estimated SP
Discovery & Architecture	80
Platform Foundation	180
Integration Layer	220
Supplier & User Onboarding	160
Inventory & Order Management	220
Mobile Applications	200
Data & Analytics Platform	180
Quality Engineering	120
DevOps & Deployment	120
Production Readiness	80
<b>Total Platform Size (in SPs)</b>	<b>~1,600</b>

## Delivery Capacity

Parameter	Value
Delivery Pods	5 pods
Pod Size	~5 engineers
Velocity per Pod	25–30 SP / sprint
Total Program Velocity	~150 SP / sprint
Sprint Duration	2 weeks

## Timeline

Metric	Value
Total Estimated Size	~1600 SP
Program Velocity	~150 SP / sprint
Delivery Sprints	~10 sprints
Sprint 0	3 weeks
Stabilization & rollout	~4 weeks

# ENGAGEMENT MODEL & COMMERCIAL STRUCTURE

## Engagement Model Comparison

Model	Managed Services (Recommended)	Time & Material
Delivery Structure	Fixed delivery capacity (pods)	Flexible staffing
Cost Model	Fixed delivery envelope	Hourly billing
Delivery Scope	Defined delivery capacity (~1600 SP) with backlog prioritization	Dynamic backlog
Cost Predictability	High	Medium
Use Case	Core platform delivery	Continuous evolution

### Managed Services (Fixed Capacity / Price)

Engagement Value: ~\$1.2-1.35m

Target Margin: ~40–45%

Program Duration: ~6 months

Team Size: 25–30 engineers

Sprint Throughput: 150–170 SP / sprint

Total Delivery Capacity: ~1600 SP

#### Recommendation:

**Managed services engagement provides predictable delivery capacity, stable pod structure and controlled cost while allowing backlog reprioritization across sprints.**

# RISKS & ASSUMPTIONS

## Risks

- Supplier integration complexity
- Data migration challenges
- Performance under peak demand
- Integration dependency risk
- Data quality inconsistencies

## Assumptions

- Access to existing platform baseline and Azure infrastructure
- Client SMEs available for backlog refinement
- Supplier APIs accessible for integration
- Historical data available for analytics
- Business SLAs & KPIs clearly defined – for all types of clients

# KEY TAKEAWAYS

## Business-Centric Supply Chain Platform

A scalable digital platform enabling suppliers, operators, and logistics partners to manage inventory, orders, and deliveries with real-time visibility.

## Early Value Through MVP Delivery

Core supply chain capabilities delivered by **Sprint 4**, enabling early business validation while additional platform capabilities evolve incrementally.

## Scalable & Secure Architecture

Microservices-based architecture on Azure with API-first design enabling modular scalability, secure integrations, and operational resilience.

## Predictable Agile Delivery Model

Cross-functional pods operating in parallel ensure **stable velocity, delivery predictability, and reduced execution risk.**

## Business Impact & Long-Term Value

Fixed capacity engagement provides **cost transparency, improved delivery margins, and a foundation for continued platform expansion and account growth.**

THANK YOU!